

# **JBB BUILDERS** **INTERNATIONAL LIMITED**

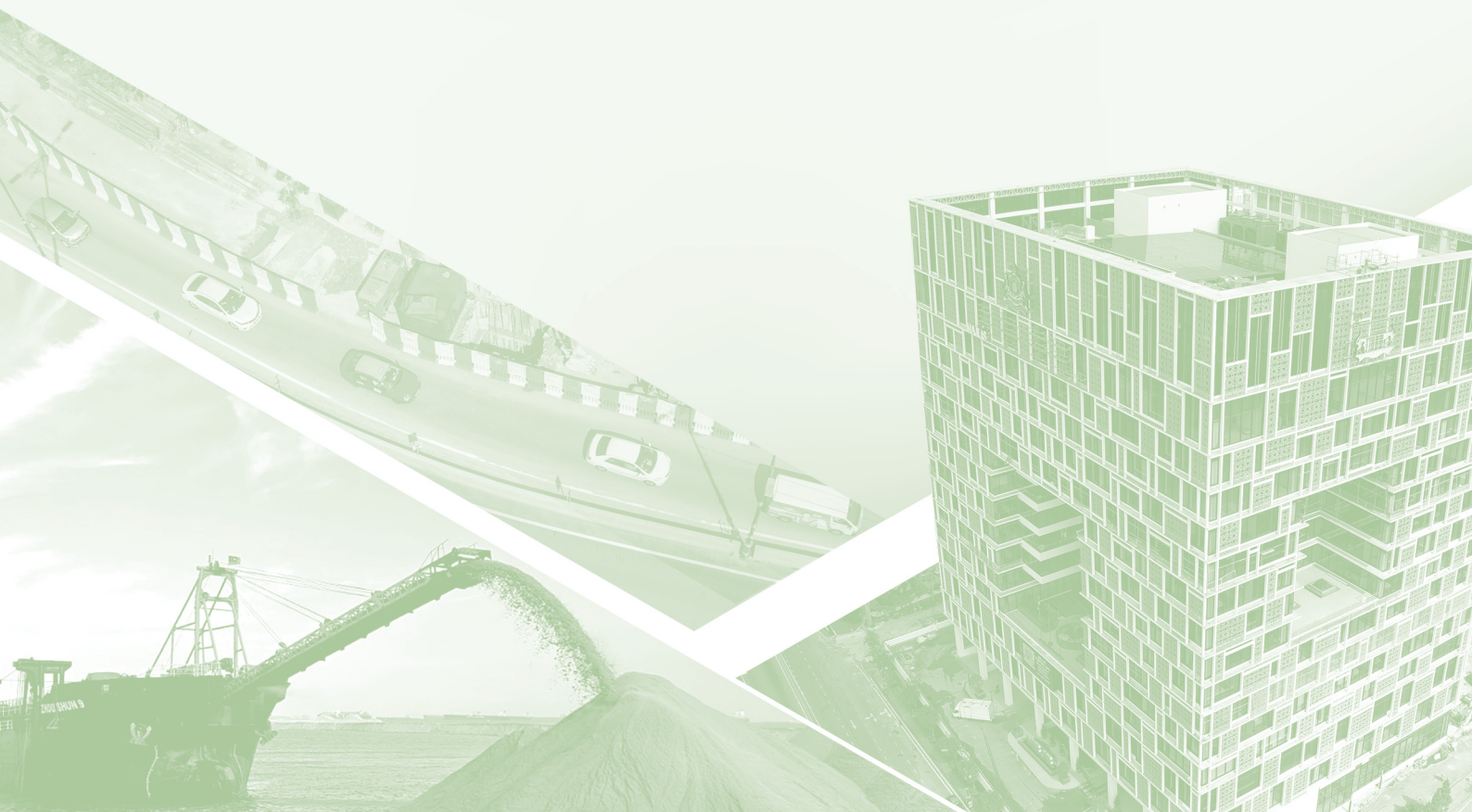
(Incorporated in the Cayman Islands with limited liability)  
Stock Code : 1903



**2024**  
**INTERIM**  
**REPORT**

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# Corporate Information

## BOARD OF DIRECTORS

### Executive Directors

Dato' Ng Say Piyu (*Chairman*)  
Mr. Lam Fung Eng  
Mr. Ng Chong Boon

### Non-executive Director

Datin Ngooi Leng Swee

### Independent non-executive Directors

Mr. Tai Lam Shin  
Mr. Chan Tsun Choi, Arnold  
Ms. Chan Pui Kwan

## AUDIT COMMITTEE

Mr. Tai Lam Shin (*Chairman*)  
Mr. Chan Tsun Choi, Arnold  
Ms. Chan Pui Kwan

## REMUNERATION COMMITTEE

Mr. Tai Lam Shin (*Chairman*)  
Dato' Ng Say Piyu  
Ms. Chan Pui Kwan

## NOMINATION COMMITTEE

Dato' Ng Say Piyu (*Chairman*)  
Mr. Tai Lam Shin  
Mr. Chan Tsun Choi, Arnold  
Ms. Chan Pui Kwan

## COMPANY SECRETARY

Ms. Lam Lam

## AUTHORISED REPRESENTATIVES (FOR THE PURPOSE OF THE LISTING RULES)

Mr. Lam Fung Eng  
Ms. Lam Lam

## AUTHORISED REPRESENTATIVE (FOR THE PURPOSE OF THE COMPANIES ORDINANCE)

Ms. Lam Lam

## AUDITOR

### Crowe Malaysia PLT

E-2-3 Pusat Komersial Bayu Tasek  
Persiaran Southkey 1, Kota Southkey  
80150 Johor Bahru, Johor, Malaysia

## LEGAL ADVISORS AS TO HONG KONG LAW

### Ma Tang & Co.

Rooms 1508-1513, Nan Fung Tower  
88 Connaught Road Central  
Central  
Hong Kong

## PRINCIPAL BANKERS

### DBS Bank (HK) Limited

16/F The Center  
99 Queen's Road Central  
Hong Kong

### Bank of Communications Co., Ltd., Hong Kong Branch

20/F, Henley Building  
5 Queen's Road Central  
Central  
Hong Kong

# Corporate Information

## **Affin Bank Berhad**

17th Floor, Menara Affin  
80, Jalan Raja Chulan  
50200 Kuala Lumpur  
Malaysia

## **AmBank Islamic Berhad**

Level 31, Metropolis Tower  
Jalan Dato' Abdullah Tahir  
80300 Johor Bahru  
Malaysia

## **Maybank Islamic Berhad**

Level 8, Office Tower  
Johor Bahru City Square  
No. 108, Jalan Wong Ah Fook  
80000 Johor Bahru  
Malaysia

## **Citibank N. A.**

5 Changi Business Park Crescent  
Singapore 486027

## **REGISTERED OFFICE**

Cricket Square, Hutchins Drive  
P.O. Box 2681  
Grand Cayman KY1-1111  
Cayman Islands

## **HEADQUARTERS IN MALAYSIA**

No. 20-01, Jalan Sri Perkasa 2/18  
Taman Tampoi Utama  
81200 Johor Bahru  
Malaysia

## **PRINCIPAL PLACE OF BUSINESS IN SINGAPORE**

18 Howard Road  
#08-07 Novelty Bizcentre  
Singapore

## **PRINCIPAL PLACE OF BUSINESS IN HONG KONG**

Room 1222, 12/F, Soundwill Plaza II – Midtown  
1-29 Tang Lung Street  
Causeway Bay  
Hong Kong

## **PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE**

### **Conyers Trust Company (Cayman) Limited**

Cricket Square, Hutchins Drive  
P.O. Box 2681  
Grand Cayman KY1-1111  
Cayman Islands

## **HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE**

### **Tricor Investor Services Limited**

17/F, Far East Finance Centre  
16 Harcourt Road  
Hong Kong

## **STOCK NAME/CODE**

JBB BUILDERS/1903

## **COMPANY'S WEBSITE**

[www.jbb.com.my](http://www.jbb.com.my)

# Management Discussion and Analysis

The board (the “**Board**”) of directors (the “**Directors**”) of JBB Builders International Limited (the “**Company**”) is pleased to present the interim report of the Company and its subsidiaries (collectively, the “**Group**”) for the six months ended 31 December 2024 together with the comparative figures for the six months ended 31 December 2023.

## BUSINESS REVIEW

The Group is an established engineering contractor which engaged in three major types of services:

- Marine construction services – core business, which can be categorised into:
  - (a) reclamation and related works, which includes land reclamation and other marine civil works. Reclamation may involve soil investigation, hydrographic survey, pre-reclamation design, sand handling/filling, ground treatment, sand surcharge removal work and other related works. Marine civil works generally include construction of jetty, channel-crossing works, maintenance dredging and river diversion; and
  - (b) marine transportation, which involves transportation of marine sand and the filling material normally used in land reclamation, including the loading of marine sand extracted from the approved sand source onto sand carriers and carriage and delivery of marine sand to designated sites where the marine sand is unloaded to be used for land reclamation.
- Building and infrastructure services – the services include general building works in construction of properties and infrastructure works.
- Trading business of marine gas oil – the trading of marine gas oil.

During the six months ended 31 December 2024, the Group had completed 3 marine construction contracts (including 2 contracts generated from a non-wholly owned subsidiary before disposal) which were related to reclamation and related works with original contract sum in aggregate of approximately RM53.4 million, and a building and infrastructure contract with original contract sum of approximately RM18.3 million.

As at 31 December 2024, the Group had 3 ongoing marine construction contracts comprising a reclamation and related works contract and 2 marine transportation contracts with original contract sum in aggregate of approximately RM1,312.1 million (including estimated original contract sum of contracts which stated at unit rates at time of award), and 2 ongoing building and infrastructure contracts with original contract sum in aggregate of approximately 146.7 million.

As at 30 June 2024, there were a total of 3 tenders and 2 quotations with expected contract sum in aggregate of approximately RM176.9 million submitted (including a revised quotation submitted subsequently). As at 30 June 2024, the results of the said tenders and quotations had not yet been released. During the six months ended 31 December 2024, the Group had submitted 4 tenders and 1 quotation for building and infrastructure contracts with original contract sum in aggregate of approximately RM234.2 million, and the Group had been awarded a contract with original contract sum of approximately RM0.9 million. As at 31 December 2024, there were 2 tenders with expected contract sum in aggregate of approximately RM213.6 million submitted but thus far no results has been returned.

# Management Discussion and Analysis

## Disposal of a non-wholly owned subsidiary

During the six months ended 31 December 2024, the Group entered into a sale agreement to dispose Gabungan Jasapadu Sdn. Bhd. (“**Gabungan**”), a 50% non-wholly owned subsidiary of the Group which engages in the business of land-based machinery works and rental, to Mr. Toh Ang Poo (the “**Disposal A**”), who together with his spouse, held 50% shares of Gabungan before the Disposal A. The consideration of the Disposal A was RM1.0 million and the net assets of Gabungan before the Disposal A was approximately RM0.9 million. A gain on disposal of approximately RM0.6 million was recognised.

The Board is of the view that the Disposal A will present a one-off opportunity for the Group to recoup investment costs and realise assets, turning long-term assets into working capital before the retained earnings being used up and fixed assets being obsolete. The financial results of the Group can be improved. It can also allow the Group to focus its resources on other existing projects which would be having better prospect. The Group can also maintain business relationship with Gabungan and further corporate in construction projects in future. There was no material adverse impact on its financial position and on the business and operation of the Group. Such transaction constitutes connected transaction as defined under Chapter 14A of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) (the “**Listing Rules**”). However, such transaction is fully exempt from all disclosure and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules as (i) the transaction is conducted on normal commercial terms or better; and (ii) the transaction is de minimis under Rule 14A.76(1) of the Listing Rules.

## Partial disposal of a joint venture

During the six months ended 31 December 2024, the Group entered into a share sale agreement to dispose 35% shareholdings of JBB Kimlun Sdn. Bhd. (“**JBB Kimlun**”) to a Malaysia incorporated limited company independent to the Group (the “**Disposal B**”). JBB Kimlun is a joint venture formed between JBB Builders Sdn. Bhd., an indirect non-wholly-owned subsidiary of the Company under the Companies Ordinance and the Listing Rules, and Kimlun Sdn. Bhd., as to 60% and 40% respectively, for the purpose of carrying out building construction general service contracts tendered under a property development project for the construction of a 15-storey office complex building (MJB) with 7-storey vehicle parking basements erected on PTD 233331, Jalan Lingkaran Dalam, Mukim Plentong, Daerah Johor Bahru, Negeri Johor, Malaysia. The consideration of the Disposal B was RM150,000 and the net assets of JBB Kimlun before the Disposal B was approximately RM397,000. A gain on disposal of approximately RM11,000 was recognised.

The Board is of the view that by restructuring the shareholdings of JBB Kimlun with the involvement of Malaysia shareholder, it would help exposing the Group to more business opportunities and have positive impact to the public perception on the background of the Group. Such transaction constitutes connected transaction as defined under Chapter 14A of the Listing Rules. However, such transaction is fully exempt from all disclosure and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules as (i) the transaction is conducted on normal commercial terms or better; and (ii) the transaction is de minimis under Rule 14A.76(1) of the Listing Rules.

As at 31 December 2024, the Group had 25% interests in JBB Kimlun and JBB Kimlun remains as the joint venture of the Group while it is no longer an indirect non-wholly-owned subsidiary of the Company under the Companies Ordinance and the Listing Rules.

# Management Discussion and Analysis

## FINANCIAL REVIEW

### Revenue

Revenue increased by approximately RM97.5 million or 77.2% from approximately RM126.3 million for the six months ended 31 December 2023 to approximately RM223.8 million for the six months ended 31 December 2024. The significant increase in revenue for the six months ended 31 December 2024 was primarily due to (i) the increase in volume of work generated from new contracts in relation to reclamation and related works and building and infrastructure services awarded during 2024; and (ii) overall increase in volume of sand transported generated from marine transportation contracts in Singapore, while partially offsetting by the (i) decrease in demand of marine gas oil; and (ii) completion of certain contracts which contributed to a certain portion of revenue for the six months ended 31 December 2023.

### *Marine construction services*

Revenue from marine construction services represented approximately 90.8% of the total revenue for the six months ended 31 December 2024. It increased by approximately RM87.2 million or 75.1% from approximately RM116.1 million for the six months ended 31 December 2023 to approximately RM203.3 million for the six months ended 31 December 2024.

Revenue from reclamation and related works, which represented approximately 31.9% of the total revenue from marine construction services for the six months ended 31 December 2024, increased by approximately RM63.2 million or 3,950.0% from approximately RM1.6 million for the six months ended 31 December 2023 to approximately RM64.8 million for the six months ended 31 December 2024. Such increase was mainly due to the increase in volume of work generated from new contracts awarded in 2024, while partially offsetting by the decrease in volume of work performed upon the completion of certain contracts which contributed to a certain portion of revenue for the six months ended 31 December 2023.

Revenue from marine transportation, which represented approximately 68.1% of the total revenue from marine construction services for the six months ended 31 December 2024, increased by approximately RM24.0 million or 21.0% from approximately RM114.5 million for the six months ended 31 December 2023 to approximately RM138.5 million for the six months ended 31 December 2024. Such increase was mainly due to the overall increase in volume of sand transported generated from marine transportation contracts in Singapore for the six months ended 31 December 2024.

### *Building and infrastructure services*

Revenue from building and infrastructure services represented approximately 9.2% of the total revenue for the six months ended 31 December 2024. Revenue from building and infrastructure services increased by approximately RM12.6 million or 159.5% from approximately RM7.9 million for the six months ended 31 December 2023 to approximately RM20.5 million for the six months ended 31 December 2024. Such increase was mainly due to the increase in volume of work performed from a new contract awarded in 2024, while partially offsetting by the decrease in volume of work performed for building and infrastructure services upon the completion of certain contracts which contributed to a certain portion of revenue for the six months ended 31 December 2023.

# Management Discussion and Analysis

## **Trading business of marine gas oil**

There was no revenue generated from trading business of marine gas oil for the six months ended 31 December 2024 compared with approximately RM2.3 million for the six months ended 31 December 2023. Given that marine gas oil industry is competitive and our subcontractors mainly demand the marine gas oil from cheaper source suppliers, the Group expects to focus its business on construction in upcoming future.

## **Gross profit and gross profit margin**

Gross profit increased by approximately RM5.5 million or 220.0% from approximately RM2.5 million for the six months ended 31 December 2023 to approximately RM8.0 million for the six months ended 31 December 2024. The gross profit margin increased from approximately 2.0% for the six months ended 31 December 2023 to approximately 3.6% for the six months ended 31 December 2024.

The increment of gross profit was primarily caused by the increase in revenue as abovementioned and the higher gross profit margin of the new contracts awarded in 2024 compared with other ongoing contracts, while partially offsetting by the provision of liquidated and ascertained damages of approximately RM1.7 million due to the delay on the completion of a building and infrastructure contract which contributed to gross loss under the segment of building and infrastructure services. The Group is undergoing discussion with customer to waive such costs.

## **Other revenue**

The other revenue increased from approximately RM3.0 million for the six months ended 31 December 2023 to approximately RM3.3 million for the six months ended 31 December 2024, which was mainly due to (i) the increase in income of arrangement of marine transportation related activities for our subcontractors and suppliers at the site areas amounted to approximately RM0.6 million for the six months ended 31 December 2024; and (ii) interest income on trade receivables owing from a customer as such customer requests for instalment settlement of the contract awarded after construction works completed, while partially offsetting by (i) the decrease in interest income on deposits placed in the Group's banks in Malaysia during the six months ended 31 December 2024 as a result of the decrease in fixed deposits placed in banks; and (ii) the decrease in imputed interest income on contract assets in relation to part of the balances owing from a customer to be settled by instalments in more than one year given that the balances have been substantially received.

## **Other net income**

Other net income was approximately RM0.6 million for the six months ended 31 December 2024. It mainly included (i) gain on disposal of Gabungan of approximately RM572,000; (ii) gain on partial disposal of JBB Kimlun of approximately RM11,000; and (iii) the recognition of the foreign exchange gain of approximately RM38,000 arising from the translation of foreign currency denominated balances into Ringgit Malaysia.

Other net income was approximately RM0.1 million for the six months ended 31 December 2023. It mainly included (i) gain on disposal of deposits paid for acquisition of investment properties of approximately RM167,000; (ii) gain on disposal of property, plant and equipment of approximately RM14,000; and (iii) the recognition of the foreign exchange loss of approximately RM56,000 arising from the translation of foreign currency denominated balances into Ringgit Malaysia.



# Management Discussion and Analysis

## Allowance for impairment loss on trade receivables and contract assets

During the six months ended 31 December 2024, taking into account of the increase in balances of trade receivables and contract assets, and expected loss rate applied based on historical credit loss experience, adjusting factors that are specific to the debtors and assessment of both current and forecasted general economic conditions (including the consideration of the expected loss rate performed by an independent valuer), impairment loss of approximately RM0.9 million was recognised for the six months ended 31 December 2024 and 31 December 2023.

## General and administrative expenses

General and administrative expenses increased by approximately RM1.6 million or 23.9% from approximately RM6.7 million for the six months ended 31 December 2023 to approximately RM8.3 million for the six months ended 31 December 2024. Such increase was mainly due to the increase of staff costs arising from the increase of number of staff and increase of staff salaries provided to employees, and the increase of stamp duty paid arising from the disposal of deposits paid for acquisition of investment properties.

## Finance costs

Finance costs decreased from approximately RM0.5 million for the six months ended 31 December 2023 to approximately RM0.4 million for the six months ended 31 December 2024 which mainly due to the decrease of interest on bank loans arising from the reduction of balances of bank loans, and the decrease of imputed interest on contract assets.

## Income tax expenses

Income tax expenses of approximately RM0.9 million was recorded for the six months ended 31 December 2024 as compared with approximately RM0.8 million for the six months ended 31 December 2023. The increase was mainly due to the increment of taxable profit of a Singapore subsidiary for the six months ended 31 December 2024, while partially offsetting by the reduction of the recognition of deferred tax expenses, as compared with the six months ended 31 December 2023.

## Profit/(loss) for the period attributable to owners of the Company

Due to the abovementioned items, the Group reported profit attributable to owners of the Company of approximately RM1.6 million for the six months ended 31 December 2024 while recorded loss attributable to owners of the Company of approximately RM3.0 million for the six months ended 31 December 2023.

# Management Discussion and Analysis

## Dividends

The Board does not recommend the payment of interim dividend for the six months ended 31 December 2024 (six months ended 31 December 2023: nil).

## CORPORATE FINANCE AND RISK MANAGEMENT

### Liquidity and Financial Resources/Capital Structure

The Group finances its working capital requirements through a combination of cash generated from operations, shareholder's equity and banking facilities.

The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

As at 31 December 2024, the Group had cash and cash equivalents of approximately RM83.1 million (30 June 2024: RM94.1 million) and pledged bank deposits of approximately RM9.2 million (30 June 2024: RM8.1 million). The decrement was mainly due to the net operating, financing and investing activities cash outflows and effect of foreign exchange rate changes during the six months ended 31 December 2024. All are denominated in Hong Kong dollars, United States dollars, Singapore dollars and Ringgit Malaysia.

As at 31 December 2024, the Group had lease liabilities of approximately RM0.7 million (30 June 2024: RM0.7 million) carrying interest rate ranging from 4.3% to 8.5% (30 June 2024: ranging from 4.3% to 8.5%) and bank loans of approximately RM8.5 million (30 June 2024: RM10.5 million) carrying interest rate at 7.2% (30 June 2024: 7.2%). All are denominated in Ringgit Malaysia. The Group had unutilised banking facilities of approximately RM122.0 million (30 June 2024: RM47.0 million).

The Group continued to maintain a healthy liquidity position. The current ratio decreased from approximately 1.7 times as at 30 June 2024 to approximately 1.6 times as at 31 December 2024 which was mainly due to the increase of cost incurred for the period, which contributed to the increase of current liabilities in a larger portion than that of the current assets. The gearing ratio decreased from approximately 8.2% as at 30 June 2024 to approximately 6.8% as at 31 December 2024 which is calculated based on the total loans and borrowings (which represent bank loans and lease liabilities) divided by total equity at the end of the period/year. The decrease of gearing ratio was mainly due to the decrease of total bank loans and lease liabilities from approximately RM11.2 million as at 30 June 2024 to approximately RM9.1 million as at 31 December 2024.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders, or sell assets to reduce debt. No changes in the objective, policies or processes for managing capital were made during the six months ended 31 December 2024 and 2023.

# Management Discussion and Analysis

The management of the Group reviews the capital structure on a regular basis. As part of this review, the management considers the cost of capital and the risk associated with each class of capital. Based on the recommendation of the management, the Group will balance its overall capital structure through the payment of dividends as well as issue of new debt or the redemption of the debt.

There had been no material change in the capital structure of the Group during the six months ended 31 December 2024.

## Capital commitments

As at 31 December 2024, the Group had capital commitments of approximately RM81,000 (30 June 2024: RM81,000).

## Pledge of assets

As at 31 December 2024, pledged bank deposits of approximately RM9.2 million (30 June 2024: RM8.1 million) have been pledged to banks as security for banking facilities granted to the Group with approximately RM6.9 million (30 June 2024: RM5.8 million) related to performance bonds. Pledged bank deposits related to performance bonds includes (i) minimum amount of deposits pledged to banks for facility lines for performance bonds; (ii) sinking fund (calculated at 6%-11% of the progress payment from the particular contract related to the corresponding performance bonds); and (iii) interest income of deposits pledged to banks.

Deposits paid for acquisition of investment properties with carrying amount of approximately RM12.9 million (30 June 2024: RM12.9 million) and investment properties with carrying amount of approximately RM2.2 million (30 June 2024: RM2.2 million) as at 31 December 2024 were pledged to a bank as security for bank facilities granted to the Group.

## Contingent liabilities

As at 31 December 2024, the Group did not have contingent liabilities in respect of performance bonds for contracts in favour of customers (30 June 2024: nil). It is in the process of arranging the performance bonds related to new contracts awarded in 2024 as at 31 December 2024.

The performance bonds were given by banks in favour of some of the Group's customers as security for the due performance and observance of the Group's obligations under the contracts entered into between the Group and its customers. If the Group fails to provide satisfactory performance to its customers to whom performance bonds have been given, such customers may demand the banks to pay to them the sum or sums stipulated in such demand. The Group will then become liable to compensate such banks accordingly. The performance bonds will be released based on the terms of the respective contracts for the relevant customers. The performance bonds were secured and guaranteed by (i) deposits with licensed banks of approximately RM6.9 million; and (ii) corporate guarantees given by the Company as at 31 December 2024.

## Risk management

### Credit risk

The Group's credit risk is primarily attributable to trade and other receivables, contract assets, pledged bank deposits and cash at banks. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

# Management Discussion and Analysis

## Trade receivables and contract assets

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group had significant exposure to individual customers. As at 31 December 2024, approximately 40% (30 June 2024: 61%) of the total gross trade receivables and contract assets was due from the Group's largest customer and approximately 91% (30 June 2024: 91%) of the total gross trade receivables and contract assets were due from the Group's five largest customers.

Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle their debts. Normally, the Group does not obtain collateral from customers.

For certain large customers or customers with a high risk of default, the Group assesses the risk of loss of each customer individually based on their financial information, past trends of payments and external credit rating, where applicable.

The Group measures loss allowances for trade receivables and contract assets at an amount equal to lifetime expected credit losses, which is calculated using a provision matrix. The Group segments its trade receivables and contract assets based on geographic regions, due to different loss patterns experienced in the different regions.

Expected loss rates are based on actual loss experience over the past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

## Other receivables and deposits

The management of the Group makes periodic individual assessment on the recoverability of other receivables and deposits based on historical settlement records, past experience, and also quantitative and qualitative information that is reasonable. The management of the Group believes that there is no significant increase in credit risk of other receivables and deposits since initial recognition and the Group provided impairment based on 12 months expected credit losses. As at 31 December 2024 and 30 June 2024, the Group assessed the expected credit losses for other receivables and deposits were insignificant and thus no loss allowance was recognised.

## Cash and cash equivalents and pledged bank deposits

Cash and cash equivalents and pledged bank deposits are mainly placed with reputable financial institutions with high credit-ratings assigned by international credit-rating agencies. There has been no recent history of default in relation to these financial institutions.

# Management Discussion and Analysis

## *Interest rate risk*

The Group exposed to fair value interest rate risk in relation to the Group's fixed-rate pledged bank deposits and lease liabilities. The management of the Group considers that the Group's exposure from these fixed-rate pledged bank deposits and lease liabilities to interest rate risk is not significant.

The Group's interest rate risk arises primarily from cash at banks and bank loans. Cash at banks and bank loans at variable rates expose the Group to cash flow interest rate risk. The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of Malaysia base lending rate from the Group's bank loans denominated in Ringgit Malaysia.

## *Foreign currency exchange risk*

The Group undertakes certain transactions denominated in foreign currencies, hence exposure to exchange rate fluctuations arises. The Group currently does not have a foreign currency hedging policy. However, the management monitors foreign exchange exposure closely and to keep the net exposure to an acceptable level. The Group will consider hedging significant foreign currency exposure should the need arise.

For the risks and uncertainties faced by the Group, please refer to the section headed "Principal risks and uncertainties facing the Group" under the "Directors' Report" in the 2024 annual report.

## **SIGNIFICANT INVESTMENTS HELD**

Save as disclosed in this interim report, the circular of the Company dated 19 July 2022 and the 2024 annual report, the Group did not hold any significant investments during the six months ended 31 December 2024.

## **FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS**

Save as disclosed in the prospectus of the Company dated 25 April 2019 (the "**Prospectus**"), the circular of the Company dated 19 July 2022, the 2024 annual report and this interim report, the Group did not have other plans for material investments and capital assets as at 31 December 2024.

## **MATERIAL ACQUISITIONS AND DISPOSALS**

Save as disclosed in this interim report, the Group did not have any material acquisitions and disposals of subsidiaries, associates or joint ventures during the six months ended 31 December 2024.

## **EVENTS AFTER THE REPORTING PERIOD**

Save as disclosed in this interim report, there were no other important events affecting the Group that have occurred since 31 December 2024 and up to the date of this interim report.

# Management Discussion and Analysis

## EMPLOYEES AND REMUNERATION POLICIES

Excluding the Directors, the total number of full-time employees of the Group increased from 64 as at 30 June 2024 to 68 as at 31 December 2024 for the expansion of the business activities.

The Group determines the remuneration of its employees with references to market rates and individual's qualifications, experience, skills, performance and contributions. The Group regularly reviews compensation and benefits policies as well as the individual performance of employees and encourages the employees to pursue their professionalism and personal goals.

The Board determined the remuneration of the Directors based on recommendation from the remuneration committee of the Company. The Board took into consideration a number of relevant factors such as salaries paid by comparable companies, job responsibilities, duties and scope, employment conditions elsewhere in the Group, market practices, financial and non-financial performance, and desirability of performance-based remuneration. The remuneration committee of the Company will determine the overall amount of each component of remuneration, taking into account both quantitative and qualitative assessment of performance. No individual Director or any of his/her associates is involved in deciding his/her own remuneration.

No equity-based remuneration (e.g. share options or grants) with performance-related elements shall be granted to independent non-executive Directors. This measure aims to ensure the independent non-executive Directors are demonstrating objective judgement throughout their tenure. This is because equity-based remuneration with performance-related elements may lead to bias in their decision-making and compromise their objectivity and independence.

The Company adopted a share option scheme so that the Company may grant options to the eligible persons as incentives or rewards for their contributions to the Group. In addition, employees are always encouraged to attend job-related seminars, webinars, courses and programs organised by professional or educational institutions, in Malaysia, Singapore, Hong Kong or other jurisdiction.

## PROSPECTS

During the six months ended 31 December 2024, the Group mainly focused on executing the existing contracts, including (i) a reclamation and related works and marine transportation contract for the land reclamation works and mixed development in the district of Mukim Plentong, Johor; (ii) a reclamation and related works contract for the Maharani Energy Gateway Project in Muar; (iii) a building and infrastructure contract for the construction of a new ultra-modern 5 storey court complex in Johor Bahru, Malaysia including construction of a main building, mechanical and electrical works, interior design, infrastructure works, and landscapes and ancillary building works; and (iv) a building and infrastructure contract of a new ultra-modern 5 storey court complex in Johor with original contract sum in aggregate of approximately RM0.6 billion. The delivery of marine transportation works in Singapore remains stable. Other than those completed contracts, it is expected that these contracts will enhance and strengthen the revenue and profitability of the Group in the near future.

## Management Discussion and Analysis

In early January 2025, the Johor-Singapore Special Economic Zone (the “**JS-SEZ**”) agreement has officially been signed which aims to boost trade and strengthen economic connectivity between the two nations. The collaboration is expected to improve the business ecosystems of Singapore and the Iskandar Malaysia region in Johor (formerly known as the Iskandar Development region), enhance value proposition and attract new investments. It will create good jobs and more opportunities for people, enable free movement of people, support talent development, and strengthen the business ecosystem within the region. Malaysia and Singapore will continue to explore new areas of cooperation in support of the objectives of the JS-SEZ. The Johor Bahru-Singapore Rapid Transit System Link project is expected to begin service in early January 2027. In addition, the Group keeps on receiving invitations for new projects, including marine transportation for the expansion of projects in Singapore and government related projects in Malaysia. With the positive development across the market, the Group is optimistic on the construction business in Malaysia and Singapore. However, the construction industry remains competitive and short of labour. The inflationary pressures and rising interest rates impose negative impact on the Group’s profitability.

The Group believes its liquidity position remains healthy by considering the cash and cash equivalents in hand, available banking facilities, tight cost control measures and capital commitments. The Group is closely monitoring the situation and uncertainties faced by the Group and will pursue the opportunities should the business and financial situation allowed, including the engagement for pre-contract feasibility studies as early opportunities to engage with first set information of the potential projects to explore further opportunities and widen our customer base. The Group will also optimise its business models and portfolios to solidify its market competitiveness by participating in different tenders actively. At the same time, the Group is focusing on executing the construction works of the new contracts awarded in 2024 in order to deliver the quality work on schedule. The Group is actively realising the value of the properties on hand by selling the properties in the market through engagement with the team. The Group will leverage its financial position, extensive network from its management, strong quality management system and resources available to implement appropriate business strategies to mitigate the potential adverse impact on its business operations and to ensure sustained value creation.

# Management Discussion and Analysis

## USE OF PROCEEDS

The net proceeds of the global offering of the ordinary shares of the Company (the “**Shares**”) received by the Company were approximately HK\$125.2 million (approximately RM62.6 million)<sup>(Note 1)</sup>, after deduction of underwriting fees and related listing expenses, of which HK\$15.0 million of the total amount of fees and expenses in connection with the global offering of the Shares had been paid from the proceeds of the pre-IPO investments. Set out below is the breakdown of use of net proceeds from the global offering of the Shares from 10 May 2019 (the “**Listing Date**”) up to 31 December 2024:

Use of net proceeds as at 31 December 2024	Percentage of net proceeds (Note 2) %	Original allocation of the net proceeds (Note 1) RM million	Revised allocation of the unutilised net proceeds (Note 3) RM million	Amount utilised as at 31 December 2024 RM million	Unutilised net proceeds balance as at 31 December 2024 RM million	Expected timeline on utilising the remaining proceeds (Note 4)
Acquiring one rebuilt sand carrier from one of the existing subcontractors for marine transportation services	57.9	36.2	-	-	-	N/A
Purchasing new land-based machineries	7.3	4.6	-	-	-	N/A
Satisfying performance bonds requirement of prospective projects	23.4	14.7	14.7	(4.0)	10.7	By June 2028
Upgrading the information technology and project management systems	0.6	0.4	0.4	(0.3)	0.1	By June 2028
Recruiting and expanding management team for the building and infrastructure works	3.4	2.1	2.1	(1.3)	0.8	By June 2028
Working capital and general corporate purposes	7.4	4.6	4.6	(4.6)	-	N/A
Funding and capital requirements for new contracts	-	-	40.8	(30.7)	10.1	By June 2028
	<u>100.0</u>	<u>62.6</u>	<u>62.6</u>	<u>(40.9)</u>	<u>21.7</u>	

As at 31 December 2024, approximately RM21.7 million (representing approximately 34.7% of the net proceeds from the global offering) had not yet been utilised. The unutilised net proceeds were deposited in the Group’s banks in Malaysia.



# Management Discussion and Analysis

## Notes:

- (1) The net proceeds allocated for each specific use have been adjusted proportionally in the manner as stated in the Prospectus due to the difference between the estimated net proceeds and the actual net proceeds received.
- (2) Such utilisation of the net proceeds was in accordance with the proposed allocations as set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus.
- (3) On 23 February 2024, the Board has resolved to reallocate part of the unutilised net proceeds as at 31 December 2023 in the sum of approximately RM40.8 million, which was originally allocated for acquiring one rebuilt sand carrier and for purchasing new land-based machineries, to the use of funding and capital requirements for new contracts awarded to the Group. For further details, please refer to the section headed "Change in Use of Proceeds" of the announcement of the Company dated 23 February 2024.
- (4) The expected timeline on utilising the remaining proceeds is the best estimation of the Directors based on: (i) the latest information provided by the customers on the expected commencement date of the construction contracts previously secured; (ii) ongoing contracts on hand; and (iii) the present business and economic environment including the consequential impact of COVID-19 outbreak, as of the date of this interim report. In view of the above, the Directors expect the remaining proceeds will be utilised alongside the resumption of the economic activities in general by the year ending 30 June 2028 should the market and economic situation require, and would be subject to change based on the future development of market conditions.

# Corporate Governance and Other Information

## COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

During the six months ended 31 December 2024 and up to the date of this interim report, the Board is of the view that the Company had adopted and complied with all applicable code provisions set out in the Corporate Governance Code in the Appendix C1 to the Listing Rules (“**CG Code**”).

## MODEL CODE FOR SECURITIES TRANSACTIONS BY THE DIRECTORS

The Company adopted the Model Code for Securities Transactions by the Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules as its own code of conduct regarding securities transactions of the Company by the Directors. The Company had made specific enquiry with all the Directors and the Directors confirmed that they have complied with the required standard as set out in the Model Code regarding securities transactions by the Directors during the six months ended 31 December 2024 and up to the date of this interim report.

## SHARE OPTION SCHEME

Pursuant to the written resolutions passed on 11 April 2019, the Company has conditionally adopted a share option scheme (the “**Share Option Scheme**”), which became unconditional and effect on the Listing Date. No option had been granted, exercised, lapsed nor cancelled under the Share Option Scheme since the adoption of the Share Option Scheme up to the date of this interim report. For details of the Share Option Scheme, please refer to the section headed “Statutory and General Information – E. Share Option Scheme” in Appendix IV to the Prospectus.

## PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company’s listed securities during the six months ended 31 December 2024.

## DIRECTORS’ INTEREST IN COMPETING BUSINESS

As at the date of this interim report, none of the Directors and their respective close associates are considered to be interested in the businesses which compete or are likely to compete, either directly or indirectly, with the businesses of the Group pursuant to the Listing Rules.

# Corporate Governance and Other Information

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

As at 31 December 2024, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying Shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong (“SFO”)) which will have to be notified to our Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or which will be required, pursuant to section 352 of the SFO to be recorded in the register referred to therein or which will be required to be notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix C3 to the Listing Rules were as follows:

### Long positions in the Shares of the Company

Name of Director	Capacity/Nature of interests	Total number of Shares/ underlying Shares held	Approximate percentage of issued share capital
Dato' Ng Say Piyu (“Dato' Ng”)	Interest in a controlled corporation <sup>(2)</sup>	181,816,500 (L)	36.36%
	Interest of spouse <sup>(3)</sup>	161,233,500 (L)	32.25%
	Beneficial owner	12,432,000 (L)	2.49%
	Interest held jointly with Datin Ngooi <sup>(6)</sup>	355,482,000 (L)	71.10%
Datin Ngooi Leng Swee (“Datin Ngooi”)	Interest in a controlled corporation <sup>(4)</sup>	161,233,500 (L)	32.25%
	Interest of spouse <sup>(5)</sup>	194,248,500 (L)	38.85%
	Interest held jointly with Dato' Ng <sup>(6)</sup>	355,482,000 (L)	71.10%
Mr. Lam Fung Eng	Beneficial owner	6,216,000 (L)	1.24%
Mr. Ng Chong Boon	Beneficial owner	6,216,000 (L)	1.24%

# Corporate Governance and Other Information

## Notes:

- (1) The letter “L” denotes a person’s “long position” (as defined under Part XV of the SFO) in such Shares.
- (2) Dato’ Ng beneficially owns 100% of the share capital of JBB Jade Investment Limited. By virtue of the SFO, Dato’ Ng is deemed to be interested in 181,816,500 Shares held by JBB Jade Investment Limited, representing approximately 36.36% of the entire issued share capital of our Company.
- (3) Dato’ Ng is the spouse of Datin Ngooi. Accordingly, Dato’ Ng is deemed, or taken to be, interested in all the Shares in which Datin Ngooi is interested for the purpose of SFO.
- (4) Datin Ngooi beneficially owns 100% of the share capital of JBB Berlian Investment Limited. By virtue of the SFO, Datin Ngooi is deemed to be interested in 161,233,500 Shares held by JBB Berlian Investment Limited, representing approximately 32.25% of the entire issued share capital of our Company.
- (5) Datin Ngooi is the spouse of Dato’ Ng. Accordingly, Datin Ngooi is deemed, or taken to be, interested in all the Shares in which Dato’ Ng is interested for the purpose of SFO.
- (6) Pursuant to the confirmatory deed dated 16 May 2018, Dato’ Ng and Datin Ngooi are parties acting in concert (having the meaning ascribed to it under The Codes on Takeovers and Mergers and Share Buy-backs issued by the Securities and Futures Commission). As such, Dato’ Ng and Datin Ngooi will together control approximately 71.10% of the entire issued share capital of the Company.

Save as disclosed above, as at 31 December 2024, none of the Directors and chief executive of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) or pursuant to section 352 of the SFO, required to be recorded in the register or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

# Corporate Governance and Other Information

## SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2024, so far as is known to the Directors, the interests or short positions of the persons (other than a Director or chief executive of the Company) in the Shares or underlying Shares which are required to be disclosed pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, or as recorded in the register of interests required to be kept by the Company pursuant to section 336 of the SFO were as follows:

### Long positions in the Shares of the Company

Name of Shareholders	Capacity/Nature of interests	Total number of Shares/ underlying Shares held	Approximate percentage of issued share capital
JBB Jade Investment Limited	Beneficial owner	181,816,500(L) <sup>(1)(2)</sup>	36.36%
JBB Berlian Investment Limited	Beneficial owner	161,233,500(L) <sup>(1)(3)</sup>	32.25%

Note:

- (1) The letter "L" denotes a person's "long position" (as defined under Part XV of the SFO) in such Shares.
- (2) The 181,816,500 Shares are held by JBB Jade Investment Limited, which is wholly owned by Dato' Ng, the executive Director of the Company. Dato' Ng is the spouse of Datin Ngooi.
- (3) The 161,233,500 Shares are held by JBB Berlian Investment Limited, which is wholly owned by Datin Ngooi, the non-executive Director of the Company. Datin Ngooi is the spouse of Dato' Ng.

Save as disclosed above, as at the date of this interim report, no person, other than the Directors and chief executive of the Company, whose interests are set out in the section headed "Directors and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures of the Company" above, had registered an interest or short position in the Shares or underlying Shares that was required to be recorded pursuant to section 336 of the SFO.

### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the best knowledge of its Directors, as at the date of this interim report, the Company has maintained a sufficient public float of not less than 25% of the Company's issued shares as required under the Listing Rules.

# Corporate Governance and Other Information

## AUDIT COMMITTEE

The Company established the audit committee on 11 April 2019 with written terms of reference in compliance with Rules 3.21 of the Listing Rules and code provision D.3.3 in Part 2 “Principles of Good Corporate Governance, Code Provisions and Recommended Best Practices” of the CG Code. The primary duties of the audit committee are, amongst other things, to review and supervise the financial reporting processes and internal control systems and risk management of the Group.

The audit committee of the Company had reviewed the accounting principles and policies adopted by the Group and the financial reporting matters including interim results and the unaudited condensed consolidated financial statements of the Group for the six months ended 31 December 2024.

## APPRECIATION

The Board would like to express its sincere gratitude to the shareholders of the Company, business partners and customers of the Group for their continued support, guidance and contribution to the Group and appreciation to our management and employees for their hard work and dedication.

On behalf of the Board

**Dato' Ng Say Piyu**

*Chairman*

Hong Kong, 20 February 2025

# Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the six months ended 31 December 2024  
(Expressed in Malaysian Ringgit)

	Note	For the six months ended	
		31 December	2023
		2024	2023
		RM'000	RM'000
		(unaudited)	(unaudited)
Revenue	4	<b>223,827</b>	126,305
Direct costs		<b>(215,782)</b>	(123,787)
<b>Gross profit</b>		<b>8,045</b>	2,518
Other revenue	5	<b>3,274</b>	3,016
Other net income	5	<b>621</b>	125
Allowance for impairment loss on trade receivables and contract assets	6(c)	<b>(859)</b>	(878)
General and administrative expenses		<b>(8,331)</b>	(6,717)
<b>Profit/(loss) from operations</b>		<b>2,750</b>	(1,936)
Share of loss of a joint venture		<b>(8)</b>	(5)
Finance costs	6(a)	<b>(362)</b>	(545)
<b>Profit/(loss) before taxation</b>	6	<b>2,380</b>	(2,486)
Income tax expenses	7	<b>(839)</b>	(754)
<b>Profit/(loss) for the period</b>		<b>1,541</b>	(3,240)
<b>Other comprehensive expenses for the period</b>			
Items that will not be reclassified to profit or loss:			
Currency translation differences		<b>(2,809)</b>	(512)
<b>Total comprehensive expenses for the period</b>		<b>(1,268)</b>	(3,752)
<b>Profit/(loss) for the period attributable to:</b>			
Owners of the Company		<b>1,571</b>	(3,017)
Non-controlling interests		<b>(30)</b>	(223)
		<b>1,541</b>	(3,240)
<b>Total comprehensive expenses attributable to:</b>			
Owners of the Company		<b>(1,238)</b>	(3,529)
Non-controlling interests		<b>(30)</b>	(223)
		<b>(1,268)</b>	(3,752)
<b>Earnings/(loss) per share (Sen per share)</b>	9		
– Basic		<b>0.31</b>	(0.60)
– Diluted		<b>0.31</b>	(0.60)

# Condensed Consolidated Statement of Financial Position

As at 31 December 2024  
(Expressed in Malaysian Ringgit)

	Note	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
<b>Non-current assets</b>			
Property, plant and equipment	10	1,704	1,337
Investment properties	10	2,200	2,200
Interest in a joint venture		96	243
Deposits paid for acquisition of investment properties	11	42,710	42,710
Deposits placed for life insurance policies		1,038	1,038
Deferred tax assets		101	26
		<b>47,849</b>	47,554
<b>Current assets</b>			
Trade and other receivables	12	115,888	92,419
Contract assets	13(a)	31,068	32,720
Tax recoverable		1,980	1,911
Pledged bank deposits		9,211	8,109
Cash and cash equivalents		83,102	94,095
		<b>241,249</b>	229,254
<b>Current liabilities</b>			
Trade and other payables	14	144,036	123,355
Contract liabilities	13(b)	–	5,113
Bank loans	15	4,260	4,118
Lease liabilities		218	258
Provision for taxation		1,264	810
		<b>149,778</b>	133,654
<b>Net current assets</b>		<b>91,471</b>	95,600
<b>Total assets less current liabilities</b>		<b>139,320</b>	143,154
<b>Non-current liabilities</b>			
Bank loans	15	4,202	6,340
Lease liabilities		463	463
Deferred tax liabilities		–*	–*
		<b>4,665</b>	6,803
<b>Net assets</b>		<b>134,655</b>	136,351
<b>Capital and reserves</b>			
Share capital	16	2,672	2,672
Reserves		125,239	126,477
<b>Total equity attributable to equity owners of the Company</b>		<b>127,911</b>	129,149
Non-controlling interests		6,744	7,202
		<b>134,655</b>	136,351

\* The amount represents an amount less than RM1,000.



# Condensed Consolidated Statement of Changes in Equity

For the six months ended 31 December 2024  
(Expressed in Malaysian Ringgit)

	Attributable to owners of the Company						Non-controlling interests RM'000	Total equity RM'000
	Share capital RM'000	Share premium RM'000	Merger reserve RM'000	Exchange reserve RM'000	Retained profits RM'000	Total RM'000		
<b>At 1 July 2023</b>	2,672	71,999	6,316	6,934	37,605	125,526	7,802	133,328
Loss for the period	-	-	-	-	(3,017)	(3,017)	(223)	(3,240)
Other comprehensive expenses for the period								
Currency translation differences	-	-	-	(512)	-	(512)	-	(512)
Total comprehensive expenses for the period	-	-	-	(512)	(3,017)	(3,529)	(223)	(3,752)
<b>At 31 December 2023</b>	<u>2,672</u>	<u>71,999*</u>	<u>6,316*</u>	<u>6,422*</u>	<u>34,588*</u>	<u>121,997</u>	<u>7,579</u>	<u>129,576</u>
<b>At 1 July 2024</b>	<b>2,672</b>	<b>71,999</b>	<b>6,316</b>	<b>7,563</b>	<b>40,599</b>	<b>129,149</b>	<b>7,202</b>	<b>136,351</b>
Profit/(loss) for the period	-	-	-	-	1,571	1,571	(30)	1,541
Other comprehensive expenses for the period								
Currency translation differences	-	-	-	(2,809)	-	(2,809)	-	(2,809)
Total comprehensive income/(expenses) for the period	-	-	-	(2,809)	1,571	(1,238)	(30)	(1,268)
Disposal of a non-wholly owned subsidiary	-	-	(27)	(45)	72	-	(428)	(428)
<b>At 31 December 2024</b>	<u><b>2,672</b></u>	<u><b>71,999*</b></u>	<u><b>6,289*</b></u>	<u><b>4,709*</b></u>	<u><b>42,242*</b></u>	<u><b>127,911</b></u>	<u><b>6,744</b></u>	<u><b>134,655</b></u>

\* These reserve accounts comprise consolidated reserves of approximately RM125,239,000 (31 December 2023: RM119,325,000) in the condensed consolidated statement of financial position at 31 December 2024.

# Condensed Consolidated Statement of Cash Flows

For the six months ended 31 December 2024  
(Expressed in Malaysian Ringgit)

	For the six months ended	
	31 December	2023
	2024	2023
	RM'000	RM'000
	(unaudited)	(unaudited)
<b>Net cash used in operating activities</b>	<b>(4,924)</b>	(6,851)
<b>Investing activities</b>		
Net proceeds on disposal of a non-wholly owned subsidiary	798	–
Interest received	744	1,374
Payments for purchases of property, plant and equipment	(559)	(122)
Increase in pledged bank deposits	(1,102)	(112)
Withdrawal of deposits with maturity over three months	–	5,424
Proceeds on disposal of deposits paid for acquisition of investment properties	–	709
Proceeds on disposal of property, plant and equipment	–	14
<b>Net cash (used in)/generated from investing activities</b>	<b>(119)</b>	7,287
<b>Financing activities</b>		
Repayment of bank borrowings	(1,996)	(1,778)
Capital element of lease rentals paid	(147)	(140)
Interest element on lease rentals paid	(19)	(10)
Interest on bank borrowings	(343)	(470)
<b>Net cash used in financing activities</b>	<b>(2,505)</b>	(2,398)
Net decrease in cash and cash equivalents	(7,548)	(1,962)
<b>Cash and cash equivalents at the beginning of the period</b>	<b>94,095</b>	77,505
Effect of foreign exchange rate changes	(3,445)	(585)
<b>Cash and cash equivalents at the end of the period</b>	<b>83,102</b>	74,958

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 1. GENERAL INFORMATION

The Company was incorporated in the Cayman Islands as an exempted company with limited liabilities on 30 April 2018 under the Companies Law (Cap. 22) (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The Company's registered address is located at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. The principal place of business of the Company is located at Room 1222, 12/F, Soundwill Plaza II – Midtown, 1–29 Tang Lung Street, Causeway Bay, Hong Kong.

The ordinary shares of the Company (the “**Shares**”) were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on 10 May 2019.

The Company is an investment holding company and the Company's subsidiaries are principally engaged in the provision of marine construction services, building and infrastructure services, and trading business of marine gas oil. As at 31 December 2024, the Company is ultimately controlled by Dato' Ng Say Piyu and Datin Ngooi Leng Swee (the “**Controlling Shareholders**”), who have entered into a confirmatory deed on 16 May 2018.

## 2. BASIS OF PREPARATION

The condensed consolidated financial statements for the six months ended 31 December 2024 comprise the Company and its subsidiaries (together referred to as the “**Group**”) and the Group's interest in a joint venture.

The condensed consolidated financial statements have been prepared in accordance with International Accounting Standard (“**IAS**”) 34 “Interim Financial Reporting” issued by the International Accounting Standards Board (“**IASB**”) as well as with the applicable disclosure requirements of Appendix 16 to the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”).

The condensed consolidated financial statements should be read in conjunction with the annual financial statements of the Group for the year ended 30 June 2024.

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates (the “**functional currency**”). The functional currency of the Company is Hong Kong dollars (“**HK\$**”) and the condensed consolidated financial statements are presented in Malaysian Ringgit (“**RM**”), rounded to the nearest thousand, unless otherwise stated, as the Group's principal activities were carried out in Malaysia and Singapore in which the management uses RM to control and monitor the performance and financial position of the Group.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 3. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis except that the investment properties, including interests in leasehold land and buildings held as investment properties where the Group is the registered owner of the property interest, are stated at their fair value.

The deposits placed for life insurance policies are carried at the cash surrender value of the policies.

Other than changes in accounting policies resulting from the application of new and amendments to IFRSs, the accounting policies and methods computation used in the condensed consolidated financial statements for the six months ended 31 December 2024 are the same as those presented in the preparation of the Group's annual financial statements for the year ended 30 June 2024.

### Amendments to IFRSs that are mandatorily effective for the current period

In the current interim period, the Group has applied the following amendments to IFRSs issued by the IASB, for the first time, which are mandatory effective for the annual period beginning on or after 1 July 2024 for the preparation of the Group's condensed consolidated financial statements:

Amendments to IFRS 16	Lease Liability in a Sale and Leaseback
Amendments to IAS 1	Classification of Liabilities as Current or Non-current
Amendments to IAS 1	Non-current Liabilities with Covenants
Amendments to IAS 7 and IFRS 7	Supplier Finance Arrangements

The application of the amendments to IFRSs in the current period has had no material impact on the Group's financial performance and positions for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 4. REVENUE AND SEGMENT REPORTING

The principal activities of the Group are the provision of marine construction services, building and infrastructure services, and trading business of marine gas oil.

### (a) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by major products or services lines is as follows:

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
<b>Revenue from contracts with customers within the scope of IFRS 15</b>		
Construction contracts		
– Reclamation and related works	64,832	1,606
– Building and infrastructure	20,521	7,896
	<b>85,353</b>	9,502
Marine transportation	138,474	114,491
	<b>223,827</b>	123,993
<b>Revenue from other source</b>		
Marine gas oil	–	2,312
	<b>223,827</b>	126,305

Revenue from construction contracts is recognised over time, while revenue from marine transportation and marine gas oil are recognised at a point in time.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 4. REVENUE AND SEGMENT REPORTING (CONTINUED)

### (b) Segment reporting

IFRS 8 Operating Segments requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the board of directors of the Company, being the chief operating decision maker (the “**CODM**”), for the purpose of allocating resources to segments and assessing their performance.

For management purpose, the Group is organised into business units based on their products and services and has four reportable segments as follows:

#### *Marine construction services*

- Reclamation and related works, which includes land reclamation and other marine civil works. Reclamation may involve soil investigation, hydrographic survey, pre-reclamation design, sand handling/filling, ground treatment, sand surcharge removal work and other related works. Marine civil works generally include construction of jetty, channel-crossing works, maintenance dredging and river diversion.
- Marine transportation, which involves transportation of marine sand and the filling material normally used in land reclamation, including the loading of marine sand extracted from the approved sand source onto sand carriers and carriage and delivery of marine sand to designated sites where the marine sand is unloaded to be used for land reclamation.

#### *Building and infrastructure services*

- General building works in construction of properties and infrastructure works.

#### *Trading business of marine gas oil*

- The trading of marine gas oil.

Segment profit/(loss) represents the profit/(loss) earned by each segment without allocation of central administrative and corporate expenses, unallocated other revenue and other net income, finance costs and share of loss of a joint venture. This is the measure reported to the CODM, for the purposes of resources allocation and performance assessment. Inter-segment sales are priced with reference to prices charged to external parties for similar orders.

No segment assets and liabilities are presented as they were not regularly provided to the CODM for the purpose of resources allocation and performance assessment.

Information regarding the above segments is reported below.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 4. REVENUE AND SEGMENT REPORTING (CONTINUED)

### (b) Segment reporting (Continued)

The following is an analysis of the Group's revenue and results by reportable segments:

For the six months ended 31 December 2024

	Marine construction				Total RM'000 (unaudited)
	Reclamation and related works RM'000 (unaudited)	Marine transportation RM'000 (unaudited)	Building and infrastructure RM'000 (unaudited)	Marine gas oil RM'000 (unaudited)	
<b>Reportable segment revenue</b>	<u>64,832</u>	<u>138,474</u>	<u>20,521</u>	<u>-</u>	<u>223,827</u>
<b>Reportable segment profit/(loss)</b>	<u>6,177</u>	<u>6,602</u>	<u>(2,796)</u>	<u>-</u>	<u>9,983</u>
Unallocated central administrative and corporate expenses					(8,031)
Unallocated other revenue and other net income					798
Finance costs					(362)
Share of loss of a joint venture					(8)
Profit before taxation					<u>2,380</u>
<b>Other segment information</b>					
Depreciation	49	19	-	-	68
Allowance/(reversal) for impairment loss on trade receivables and contract assets	789	(76)	146	-	859
Gain on disposal of a non-wholly owned subsidiary	<u>(572)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(572)</u>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 4. REVENUE AND SEGMENT REPORTING (CONTINUED)

### (b) Segment reporting (Continued)

For the six months ended 31 December 2023

	Marine construction				Total RM'000 (unaudited)
	Reclamation and related works RM'000 (unaudited)	Marine transportation RM'000 (unaudited)	Building and infrastructure RM'000 (unaudited)	Marine gas oil RM'000 (unaudited)	
<b>Reportable segment revenue</b>	<u>1,606</u>	<u>114,491</u>	<u>7,896</u>	<u>2,312</u>	<u>126,305</u>
<b>Reportable segment (loss)/profit</b>	<u>(459)</u>	<u>3,101</u>	<u>(830)</u>	<u>190</u>	2,002
Unallocated central administrative and corporate expenses					(5,274)
Unallocated other revenue and other net income					1,336
Finance costs					(545)
Share of loss of a joint venture					<u>(5)</u>
Loss before taxation					<u>(2,486)</u>
<b>Other segment information</b>					
Depreciation	106	6	-	-	112
(Reversal)/allowance for impairment loss on trade receivables and contract assets	(2)	990	(108)	(2)	878
Gain on disposal of deposits paid for acquisition of investment properties	<u>(160)</u>	<u>-</u>	<u>(7)</u>	<u>-</u>	<u>(167)</u>



# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 4. REVENUE AND SEGMENT REPORTING (CONTINUED)

### Geographical information

The following is an analysis of geographical location of (a) the Group's revenue from external customers; and (b) the Group's property, plant and equipment, investment properties, deposits paid for acquisition of investment properties, deposits placed for life insurance policies and interest in a joint venture. The geographical location of customers is based on the location at which the services were provided or the goods delivered. The geographical location of property, plant and equipment, investment properties, deposits paid for acquisition of investment properties and deposits placed for life insurance policies are based on the physical location of the assets under consideration. In the case of interest in a joint venture, it is the location of operations of such joint venture.

#### (a) Revenue from external customers

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
Malaysia (place of domicile)	85,353	9,502
Singapore	138,474	116,803
	<u>223,827</u>	<u>126,305</u>

#### (b) Non-current assets

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Malaysia	47,626	47,386
Singapore	87	62
Hong Kong	35	80
	<u>47,748</u>	<u>47,528</u>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 4. REVENUE AND SEGMENT REPORTING (CONTINUED)

### Information about major customers

Revenue from customers contributing individually 10% or more of the Group's revenue is as follows:

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
Customer i <sup>1</sup>	138,474	114,491
Customer ii <sup>2</sup>	45,054	–
	<u>183,528</u>	<u>114,491</u>

<sup>1</sup> Revenue from the Group's marine construction services – marine transportation.

<sup>2</sup> Revenue from the Group's marine construction services – reclamation and related works.

## 5. OTHER REVENUE AND OTHER NET INCOME

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
<b>Other revenue</b>		
Handling service fee on provision of marine transportation services	1,834	1,248
Interest income on financial assets measured at amortised cost	744	1,374
Interest income on trade receivables owing from a customer	682	–
Handling service fee on provision of diesel	10	19
Imputed interest income on contract assets	–	370
Others	4	5
	<u>3,274</u>	<u>3,016</u>
<b>Other net income</b>		
Gain on disposal of a non-wholly owned subsidiary	572	–
Gain on partial disposal of a joint venture	11	–
Net foreign exchange gain/(loss)	38	(56)
Gain on disposal of deposits paid for acquisition of investment properties	–	167
Gain on disposal of property, plant and equipment	–	14
	<u>621</u>	<u>125</u>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 6. PROFIT/(LOSS) BEFORE TAXATION

Profit/(loss) before taxation is arrived at after charging/(crediting):

### (a) Finance costs

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
Interest on bank loans	343	470
Interest on lease liabilities	19	10
Imputed interest on contract assets	—	65
	<hr/>	<hr/>
Total interest expenses on financial liabilities not at fair value through profit or loss	<b>362</b>	545
	<hr/> <hr/>	<hr/> <hr/>

### (b) Staff costs (including Directors' emoluments)

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
Directors' emoluments	842	733
Other staff costs		
Salaries, wages and other benefits	3,730	3,170
Contributions to defined contribution retirement plan	423	315
	<hr/>	<hr/>
	<b>4,995</b>	4,218
Less: Amount included in direct costs	(159)	(460)
	<hr/>	<hr/>
	<b>4,836</b>	3,758
	<hr/> <hr/>	<hr/> <hr/>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 6. PROFIT/(LOSS) BEFORE TAXATION (CONTINUED)

### (c) Other items

	For the six months ended	
	2024	2023
	RM'000	RM'000
	(unaudited)	(unaudited)
Depreciation charge		
– owned property, plant and equipment	179	209
– right-of-use assets	72	56
	<u>251</u>	<u>265</u>
Less: Amount included in direct costs	–	(1)
	<u>251</u>	<u>264</u>
Short-term lease expenses	706	248
Less: Amount included in direct costs	(620)	(150)
	<u>86</u>	<u>98</u>
Allowance for impairment loss on trade receivables and contract assets	859	878
Auditors' remuneration	192	197
Gain on disposal of a non-wholly owned subsidiary	(572)	–
Gain on partial disposal of a joint venture	(11)	–
Gain on disposal of deposits paid for acquisition of investment properties	–	(167)
Gain on disposal of property, plant and equipment	–	(14)
Net foreign exchange (gain)/loss	(38)	56

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 7. INCOME TAX EXPENSES

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
<b>Current tax</b>		
Malaysia corporate income tax	4	5
Singapore corporate income tax	922	707
	<b>926</b>	712
<b>Over provision in prior years</b>	<b>(7)</b>	–
<b>Deferred tax</b>		
Origination and reversal of temporary differences	(80)	42
Income tax expenses for the period	<b>839</b>	754

- (i) Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands, the Group is not subject to any income tax in the Cayman Islands and the British Virgin Islands.
- (ii) No provision for Hong Kong profits tax has been made as the Group had no assessable profits derived from or earned in Hong Kong during the six months ended 31 December 2024 and 2023.
- (iii) Corporate income tax in Malaysia is calculated at the statutory rate of 24% of the estimated taxable profit for the six months ended 31 December 2024 and 2023.
- (iv) Corporate income tax in Singapore is calculated at the statutory rate of 17% of the estimated taxable profit for the six months ended 31 December 2024 and 2023. 75% of the chargeable income of first Singapore dollars (“SGD”) 10,000 and 50% of the chargeable income of next SGD190,000 are exempted under Inland Revenue Authority of Singapore’s partial tax exemption scheme for the six months ended 31 December 2024 and 2023.

## 8. DIVIDENDS

The Board does not recommend the payment of interim dividend for the six months ended 31 December 2024 (six months ended 31 December 2023: nil).

## 9. EARNINGS/(LOSS) PER SHARE

### (a) Basic earnings/(loss) per share

The calculation of basic earnings/(loss) per share is based on the consolidated profit attributable to owners of the Company of approximately RM1,571,000 (six months ended 31 December 2023: consolidated loss attributable to owners of the Company of approximately RM3,017,000) and the weighted average of 500,000,000 ordinary shares (six months ended 31 December 2023: 500,000,000 ordinary shares) in issue during the six months ended 31 December 2024.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 9. EARNINGS/(LOSS) PER SHARE (CONTINUED)

### (b) Diluted earnings/(loss) per share

The diluted earnings/(loss) per share is the same as the basic earnings/(loss) per share as there were no dilutive potential shares in existence during the six months ended 31 December 2024 and 2023.

## 10. MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT AND RIGHT-OF-USE ASSETS

### Property, plant and equipment

During the six months ended 31 December 2024, the Group paid approximately RM559,000 (six months ended 31 December 2023: RM122,000) in cash and approximately RM112,000 (six months ended 31 December 2023: RM240,000) through lease liabilities for the acquisition of property, plant and equipment.

During the six months ended 31 December 2023, the Group transferred certain property, plant and equipment of approximately RM192,000 (six months ended 31 December 2024: nil) from deposits paid for acquisition of property, plant and equipment.

During the six months ended 31 December 2024, the Group disposed of certain property, plant and equipment with carrying amount of approximately RM45,000 through disposal of a non-wholly owned subsidiary. During the six months ended 31 December 2023, the Group disposed of certain property, plant and equipment with no carrying amount for cash proceeds of approximately RM14,000, resulting in a gain on disposal of approximately RM14,000.

### Investment properties

The valuations of the Group's investment properties as at 31 December 2024 and 30 June 2024 were carried out by an independent firm, Knight Frank Malaysia Sdn. Bhd., who have among their valuers registered with The Board of Valuers, Appraisers, Estate Agents and Property Managers, Malaysia, with recent experience in the location and category of properties being valued. The fair value of investment properties located in Malaysia is determined using market comparison approach by reference to recent sales price of comparable properties on a price per square foot basis, adjusted to reflect the locations and conditions of the subject properties, using market data which is publicly available. All of the fair value measurements of the Group's investment properties were categorised as level 2 of the fair value hierarchy. There was no transfer into or out of level 2 during the six months ended 31 December 2024 (six months ended 31 December 2023: nil). There was no fair value change of investment properties recognised directly in profit or loss for the six months ended 31 December 2024 (six months ended 31 December 2023: nil).

As at 31 December 2024, all investment properties have been pledged to a bank as security for bank facilities granted to the Group (30 June 2024: all).

### Right-of-use assets

During the six months ended 31 December 2024, the Group did not enter into other new lease agreements for the use of assets for more than 1 year (six months ended 31 December 2023: nil).

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 11. DEPOSITS PAID FOR ACQUISITION OF INVESTMENT PROPERTIES

- (i) During the six months ended 31 December 2024, the Group entered into 2 sales and purchase agreements to dispose 2 properties located in the area of Mukim of Plentong, District of Johor Bahru, State of Johor, Malaysia to 2 independent third parties to the Group, amounted to approximately RM4,980,000 in aggregate, conditional upon obtaining the foreign consent from the State Authority of Johor given that the purchasers are the foreigners of Malaysia. The carrying amount of the deposits paid for the abovementioned properties amounted to approximately RM4,636,000 was included in the balances as at 31 December 2024. Such balances will be derecognised upon obtaining each of the respective foreign consent.

As at 31 December 2024, there were 4 sales and purchase agreements entered into by the Group to dispose 4 properties located in the area of Mukim of Plentong, District of Johor Bahru, State of Johor, Malaysia, conditional upon obtaining the foreign consent from the State Authority of Johor given that the purchasers are the foreigners of Malaysia. The carrying amount of the deposits paid for the abovementioned properties amounted to approximately RM8,843,000 was included in the balances as at 31 December 2024. Such balances will be derecognised upon obtaining each of the respective foreign consent.

- (ii) During the six months ended 31 December 2023, the Group disposed 5 properties located in the area of Mukim of Plentong, District of Johor Bahru, State of Johor, Malaysia and 6 properties located in the area of Mukim of Tebrau, District of Johor Bahru, State of Johor, Malaysia to 11 independent third parties to the Group, amounted to approximately RM12,570,000 in aggregate. A gain on disposal of approximately RM167,000 was recognised and the carrying amount of the deposits paid for the abovementioned properties amounted to approximately RM12,403,000 was derecognised during the six months ended 31 December 2023.

During the six months ended 31 December 2024, no impairment loss has been recognised for deposits paid for acquisition of investment properties (six months ended 31 December 2023: nil). The valuations of recoverable amount of deposits paid for acquisition of investment properties as at 31 December 2024 and 30 June 2024 were carried out by an independent firm, Knight Frank Malaysia Sdn. Bhd., who have among their valuers registered with The Board of Valuers, Appraisers, Estate Agents and Property Managers, Malaysia, with recent experience in the location and category of properties being valued. The recoverable amount of deposits paid for acquisition of investment properties located in Malaysia is determined using market comparison approach by reference to recent sales price of comparable properties on a price per square foot basis, adjusted to reflect the locations and conditions of the subject properties, using market data which is publicly available.

As at 31 December 2024, the amount of deposits paid for acquisition of investment properties represents the consideration paid for the acquisition of 41 (30 June 2024: 41) investment properties in Malaysia. As the legal titles in respect of those investment properties had not been vested in the Group as of 31 December 2024 and 30 June 2024, the payments made were accounted as deposits paid.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 11. DEPOSITS PAID FOR ACQUISITION OF INVESTMENT PROPERTIES (CONTINUED)

	For the six months ended 31 December			
	2024		2023	
	No. (unaudited)	RM'000 (unaudited)	No. (unaudited)	RM'000 (unaudited)
At 1 July	41	42,710	55	56,423
Disposal	-	-	(11)	(12,403)
At 31 December	41	42,710	44	44,020

As at 31 December 2024, deposits paid for acquisition of investment properties of approximately RM12,911,000 (30 June 2024: RM12,911,000) have been pledged to a bank as security for bank facilities granted to the Group.

## 12. TRADE AND OTHER RECEIVABLES

	Note	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Trade receivables	(i)	109,228	88,571
Less: allowance for doubtful debts		(8,266)	(7,396)
	(ii)	100,962	81,175
Deposits, prepayments and other receivables	(iii), (iv)	14,487	9,917
Other receivables from disposal of deposits paid for acquisition of investment properties	(iii)	439	1,327
		115,888	92,419

Notes:

- (i) As at 31 December 2024, trade receivables of approximately RM2,918,000 (30 June 2024: RM2,940,000) and contract assets of approximately RM420,000 (30 June 2024: RM420,000) as disclosed in note 13(a) owing from a customer are secured by the original issue documents of strata/individual titles and other transfer documents pertaining to 9 properties of total net price of approximately RM20.6 million being held in escrow by the Group's solicitor pursuant to the master supplemental agreement dated 22 June 2022.
- (ii) All of the trade receivables are expected to be recovered within one year.
- (iii) The amount of deposits, prepayments and other receivables and other receivables from disposal of deposits paid for acquisition of investment properties are expected to be recovered or recognised as expenses within one year.
- (iv) As at 31 December 2024, the amount of deposits, prepayments and other receivables included amount due from a related company of approximately RM60,000 (30 June 2024: RM60,000), in which a key management personnel of the Group has controlling interest. The amount was unsecured, non-trade nature and repayable on demand.



# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 12. TRADE AND OTHER RECEIVABLES (CONTINUED)

### Aging analysis of trade receivables

As at the end of the reporting period, the aging analysis of trade receivables, based on the invoice date and net of loss allowance, is as follows:

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Within 30 days	26,632	31,355
31 to 60 days	26,138	32,293
61 to 90 days	12,938	15,364
Over 90 days	35,254	2,163
	<u>100,962</u>	<u>81,175</u>

Trade receivables are generally due within 14 to 90 days from the date of invoice.

## 13. CONSTRUCTION CONTRACTS

### (a) Contract assets

The Group's contract assets are analysed as follows:

	Note	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
<b>Contract assets</b>			
Arising from performance under construction contracts		18,539	3,496
Retention receivables	(i)	<u>12,529</u>	<u>29,224</u>
		<u>31,068</u>	<u>32,720</u>
Gross carrying amount	(ii)	31,715	33,401
Less: loss allowance		<u>(647)</u>	<u>(681)</u>
		<u>31,068</u>	<u>32,720</u>
<b>Receivables from contracts with customers within the scope of IFRS 15, which are included in "Trade and other receivables"</b> (Note 12)		<u>100,962</u>	<u>81,175</u>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 13. CONSTRUCTION CONTRACTS (CONTINUED)

### (a) Contract assets (Continued)

Notes:

- (i) As at 31 December 2024, the amounts of approximately RM9,361,000 (30 June 2024: RM2,095,000) included in the contract assets are expected to be recovered after more than one year, all of which related to retention receivables. All of the other contract assets are expected to be recovered within one year.
- (ii) As at 31 December 2024, trade receivables of approximately RM2,918,000 (30 June 2024: RM2,940,000) as disclosed in note 12 and contract assets of approximately RM420,000 (30 June 2024: RM420,000) owing from a customer are secured by the original issue documents of strata/individual titles and other transfer documents pertaining to 9 properties of total net price of approximately RM20.6 million being held in escrow by the Group's solicitor pursuant to the master supplemental agreement dated 22 June 2022.

### (b) Contract liabilities

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
<b>Contract liabilities</b>		
Construction contracts		
– Billings in advance of performance	–	5,113

## 14. TRADE AND OTHER PAYABLES

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Trade payables	135,903	118,979
Other payables and accruals	903	819
Retention payables	7,230	3,557
	<b>144,036</b>	<b>123,355</b>

Notes:

- (i) As at 31 December 2024, the amount of other payables and accruals included amount due to a joint venture of approximately RM6,000 (30 June 2024: RM6,000) which was unsecured, non-trade and repayable on demand.
- (ii) As at 31 December 2024, except for the amounts of approximately RM2,888,000 (30 June 2024: RM1,145,000) included in the retention payables which are expected to be settled after one year, all of the trade and other payables are expected to be settled within one year or are repayable on demand.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 14. TRADE AND OTHER PAYABLES (CONTINUED)

### Aging analysis of trade payables

As at the end of the reporting period, the aging analysis of trade payables, based on the invoice date, is as follows:

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Within 30 days	63,936	52,129
31 to 90 days	45,743	63,140
Over 90 days	26,224	3,710
	<u>135,903</u>	<u>118,979</u>

## 15. BANK LOANS

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Bank loans, secured	<u>8,462</u>	<u>10,458</u>

The bank loans were repayable as follows:

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Within 1 year or on demand	4,260	4,118
Within a period of more than 1 year but not exceeding 2 years	4,202	4,363
Within a period of more than 2 years but not exceeding 5 years	-	1,977
	<u>8,462</u>	10,458
Less: Amounts due within 1 year shown under current liabilities	<u>(4,260)</u>	<u>(4,118)</u>
Amounts shown under non-current liabilities	<u>4,202</u>	<u>6,340</u>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 15. BANK LOANS (CONTINUED)

As at 31 December 2024, the Group's banking facilities were secured and guaranteed by:

- (i) investment properties of approximately RM2,200,000 (30 June 2024: RM2,200,000);
- (ii) deposits paid for acquisition of investment properties of approximately RM12,911,000 (30 June 2024: RM12,911,000); and
- (iii) deposits with licensed banks of the Group with carrying amounts of approximately RM9,211,000 (30 June 2024: RM8,109,000).

As at the end of the reporting period, the bank loans bear interest as follow:

	<b>31 December 2024 RM'000 (unaudited)</b>	<b>30 June 2024 RM'000 (audited)</b>
Bank loans	<u>7.20%</u>	<u>7.20%</u>

As at 31 December 2024, the Group had aggregate banking facilities of approximately RM142,000,000 (30 June 2024: RM67,000,000) for loans and borrowings. Unused facilities as at the same date amounted to approximately RM122,000,000 (30 June 2024: RM47,000,000).

## 16. SHARE CAPITAL

### Authorised ordinary shares of HK\$0.01 each:

	<b>No. of shares</b>	<b>Amount RM'000</b>
At 1 July 2023 (unaudited), 30 June 2024 (audited) and 31 December 2024 (unaudited)	<u>2,000,000,000</u>	<u>10,535</u>

### Issued and fully paid ordinary shares of HK\$0.01 each:

	<b>No. of shares</b>	<b>Amount RM'000</b>
At 1 July 2023 (unaudited), 30 June 2024 (audited) and 31 December 2024 (unaudited)	<u>500,000,000</u>	<u>2,672</u>

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 17. RELATED PARTY TRANSACTIONS

In addition to the related party information disclosed elsewhere in the condensed consolidated financial statements, the Group entered into the following material related party transactions.

The directors of the Company are of the view that following parties/companies were related parties that had transactions or balances with the Group during the period:

Name of party	Relationship with the Group
JBB Kimlun Sdn. Bhd.	A joint venture
Kukuh Sejahtera Sdn. Bhd.	A company controlled by a key management personnel of the Group

### (a) Key management personnel remuneration

The remuneration of key management personnel, including the executive directors of the Company and certain of the highest paid employees of the Group during the period is as follows:

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
Short-term employee benefits	1,075	931
Post-employment benefits	74	61
	<u>1,149</u>	<u>992</u>

### (b) Transactions with related parties

During the period, the Group entered into the following related party transactions:

#### *Non-continuing transactions*

	For the six months ended 31 December	
	2024 RM'000 (unaudited)	2023 RM'000 (unaudited)
Management fee expenses JBB Kimlun Sdn. Bhd.	<u>34</u>	<u>34</u>
Professional fee expenses Kukuh Sejahtera Sdn. Bhd.	<u>190</u>	<u>120</u>

The directors of the Company consider that the above related party transactions during the period were conducted on mutually-agreed terms in the ordinary course of the Group's business.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 18. CAPITAL COMMITMENTS

Significant capital expenditure contracted for at the end of the reporting period but not recognised as liabilities are as follows:

	31 December 2024 RM'000 (unaudited)	30 June 2024 RM'000 (audited)
Equipment	<u>81</u>	<u>81</u>

## 19. SHARE OPTION SCHEME

A share option scheme (the “**Scheme**”) was adopted by the Company on 11 April 2019 for the primary purpose of providing incentives or rewards to eligible participants which will expire on 10 April 2029. Under the Scheme, the board of directors of the Company may grant options to the eligible participants, including employees, directors, advisors, consultants, service providers, agents, customers, suppliers, partners or joint-venture partners of the Group, to subscribe for shares in the Company.

For more details, please refer to note 34 to the consolidated financial statements of 2024 annual report.

No share options are granted since the adoption of the Scheme and there are no outstanding share options under the Scheme as at 31 December 2024 and 30 June 2024.

## 20. DISPOSAL OF A NON-WHOLLY OWNED SUBSIDIARY

During the six months ended 31 December 2024, the Group entered into a sale agreement to dispose Gabungan Jasapadu Sdn. Bhd. (“**Gabungan**”), a 50% non-wholly owned subsidiary of the Group which engages in the business of land-based machinery works and rental, to Mr. Toh Ang Poo (the “**Disposal A**”), who together with his spouse, held 50% shares of Gabungan before the Disposal A.

# Notes to the Condensed Consolidated Financial Statements

For the six months ended 31 December 2024

## 20. DISPOSAL OF A NON-WHOLLY OWNED SUBSIDIARY (CONTINUED)

The net assets of Gabungan, at the date of disposal were as follows:

	RM'000
Property, plant and equipment	45
Deferred tax assets	4
Trade and other receivables	1,551
Tax recoverable	9
Cash and cash equivalents	202
Trade and other payables	(955)
Non-controlling interests	(428)
<b>Net assets disposed of</b>	<b>428</b>
Gain on disposal (note 6(c))	572
<b>Total consideration</b>	<b>1,000</b>
Satisfied by:	
Cash and cash equivalents	1,000
<b>Total consideration transferred</b>	<b>1,000</b>
Net cash inflows arising on disposal:	
Consideration received in cash and cash equivalents	1,000
Less: cash and cash equivalents disposed of	(202)
	<b>798</b>

There were no disposals of subsidiaries made during the six months ended 31 December 2023. The gain on disposal is included in the profit for the year as disclosed in note 6(c).

## 21. EVENTS AFTER THE REPORTING PERIOD

Subsequent to the six months ended 31 December 2024, the Group entered into 3 sales and purchase agreements to dispose 3 properties located in the area of Mukim of Plentong, District of Johor Bahru, State of Johor, Malaysia to 3 independent third parties to the Group, amounted to approximately RM6,852,000 in aggregate, conditional upon obtaining the foreign consent from the State Authority of Johor given that the purchasers are the foreigners of Malaysia. The carrying amount of the deposits paid for the abovementioned properties, which was included in "Deposits paid for acquisition of investment properties", amounted to approximately RM6,229,000 as at 31 December 2024.